



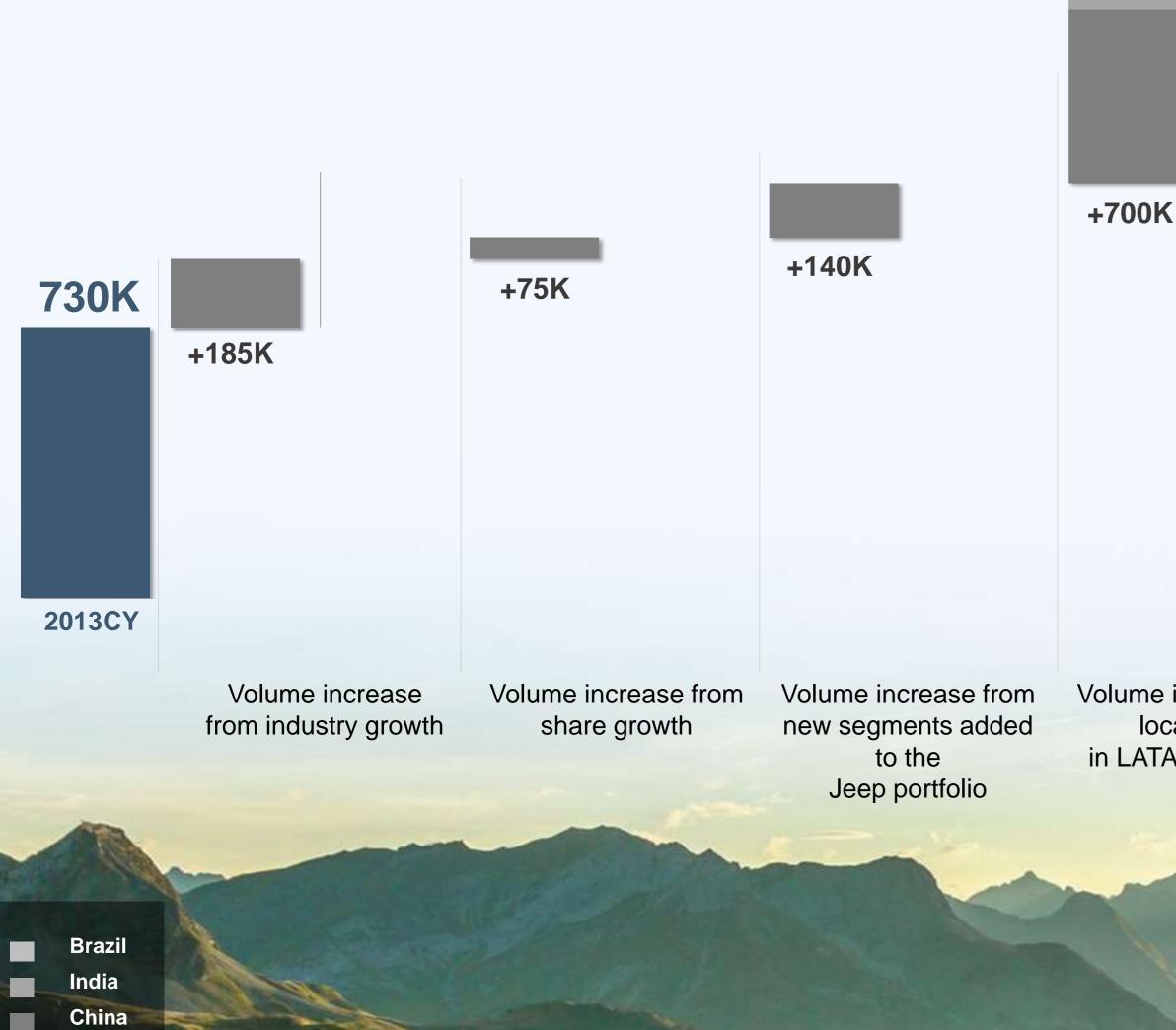
# SAFE HARBOR STATEMENT

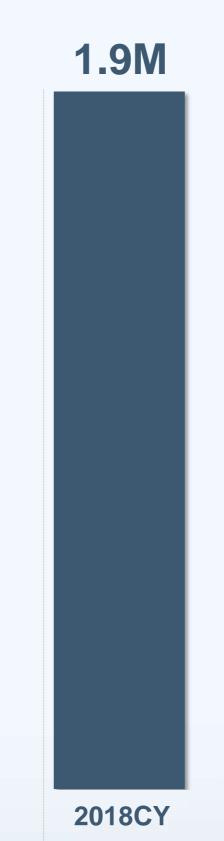
This document and the related presentation contain forward-looking statements. In particular, to compliance with environmental, health and safety regulations; the intense level of these forward-looking statements include statements regarding future financial performance competition in the automotive industry, which may increase due to consolidation; exposure to shortfalls in the funding of the Group's defined benefit pension plans; the Group's ability to and the Company's expectations as to the achievement of certain targeted metrics, including net debt and net industrial debt, revenues, free cash flow, vehicle shipments, capital provide or arrange for access to adequate financing for the Group's dealers and retail customers and associated risks related to the establishment and operations of financial investments, research and development costs and other expenses at any future date or for any future period are forward-looking statements. These statements may include terms such services companies including capital required to be deployed to financial services; the as "may", "will", "expect", "could", "should", "intend", "estimate", "anticipate", "believe", Group's ability to access funding to execute the Group's business plan and improve the Group's business, financial condition and results of operations; a significant malfunction, "remain", "on track", "design", "target", "objective", "goal", "forecast", "projection", "outlook", "prospects", "plan", or similar terms. Forward-looking statements are not guarantees of future disruption or security breach compromising the Group's information technology systems or performance. Rather, they are based on the Group's current state of knowledge, future the electronic control systems contained in the Group's vehicles; the Group's ability to realize expectations and projections about future events and are by their nature, subject to inherent anticipated benefits from joint venture arrangements; the Group's ability to successfully risks and uncertainties. They relate to events and depend on circumstances that may or may implement and execute strategic initiatives and transactions, including the Group's plans to separate certain businesses; disruptions arising from political, social and economic instability; not occur or exist in the future and, as such, undue reliance should not be placed on them. risks associated with our relationships with employees, dealers and suppliers; increases in Actual results may differ materially from those expressed in forward-looking statements as a costs, disruptions of supply or shortages of raw materials; developments in labor and result of a variety of factors, including: the Group's ability to launch new products successfully industrial relations and developments in applicable labor laws; exchange rate fluctuations, and to maintain vehicle shipment volumes; changes in the global financial markets, general interest rate changes, credit risk and other market risks; political and civil unrest; earthquakes economic environment and changes in demand for automotive products, which is subject to or other disasters and other risks and uncertainties.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the Group's ability to launch new products successfully and to maintain vehicle shipment volumes; changes in the global financial markets, general economic environment and changes in demand for automotive products, which is subject to cyclicality; changes in local economic and political conditions, changes in trade policy and the imposition of global and regional tariffs or tariffs targeted to the automotive industry, the enactment of tax reforms or other changes in tax laws and regulations; the Group's ability to expand certain of the Group's brands globally; the Group's ability to offer innovative, attractive products; the Group's ability to develop, manufacture and sell vehicles with advanced features including enhanced electrification and autonomous driving characteristics, various types of claims, lawsuits, governmental investigations and other contingent obligations affecting the Group, including product liability and warranty claims and environmental claims, investigations an lawsuits; material operating expenditures in relation

Any forward-looking statements contained in this document and the related presentations speak only as of the date of this document and the Company disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning the Group and its businesses, including factors that could materially affect the Company's financial results, is included in the Company's reports and filings with the U.S. Securities and Exchange Commission, the AFM and CONSOB.

### Jeep 2014 WHAT WE SAID





Volume increase from localization in LATAM and APAC

#### **EXPAND PRODUCT PORTFOLIO BY ADDING**

Small SUV

One 3-Row SUV Offering

#### **MANUFACTURING FOOTPRINT**

Extend from 4 plants in 1 country to

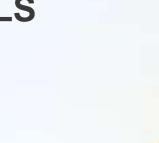
10 plants in 6 countries

#### **PRODUCTION CAPACITY**

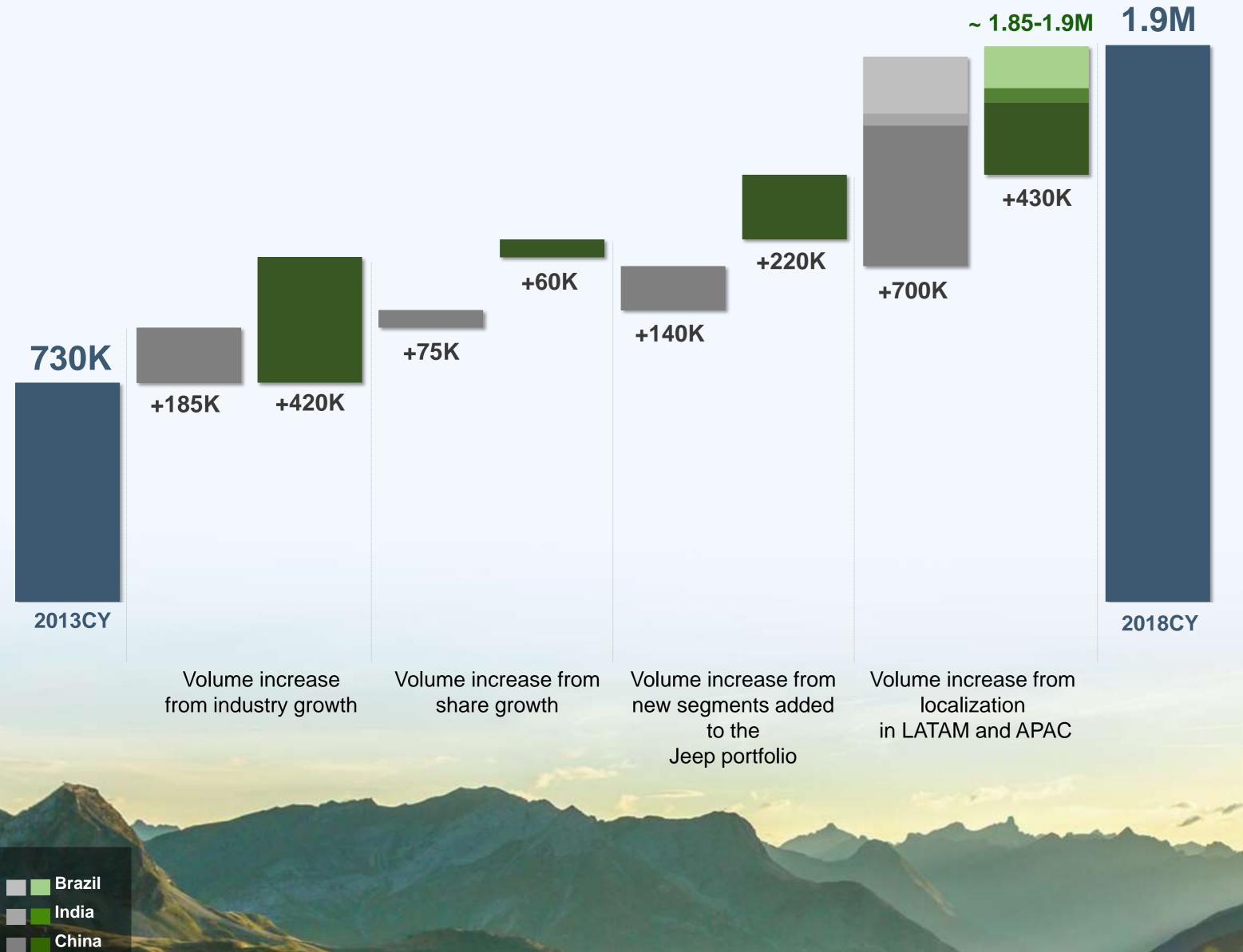
Increase by 138% to 1.9M units by 2018CY

#### **EXPANSION OF DISTRIBUTION CHANNELS**

Grow dealer network to 6K



# Jeep 2018 WHERE WE ARE



### **EXPAND PRODUCT PORTFOLIO BY ADDING**

- Small SUV Renegade
- (x) One 3-Row SUV Offering Deferred to 2020CY

#### **MANUFACTURING FOOTPRINT**

Extend from 4 plants in 1 country to

10 plants in 6 countries

**PRODUCTION CAPACITY** ( Increase by 138% to 1.9M units by 2018CY

#### **EXPANSION OF DISTRIBUTION CHANNELS**

Grow dealer network to ~6K





# Jeep PERFORMANCE

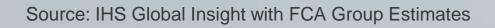


	2014	2018
NAFTA	78%	59%
EMEA	7%	14%
LATAM	2%	9%
APAC	13%	18%

#### SALES



# **Jeep** UV INDUSTRY OUTLOOK NEXT FIVE YEARS



32M



SEGMENTS – LARGELY				
	STABLE			
	2018	2022		
AUV	<1%	<1%		
BUV	20%	22%		
CUV	26%	27%		
DUV	39%	36%		
EUV	13%	13%		
FUV	2%	2%		

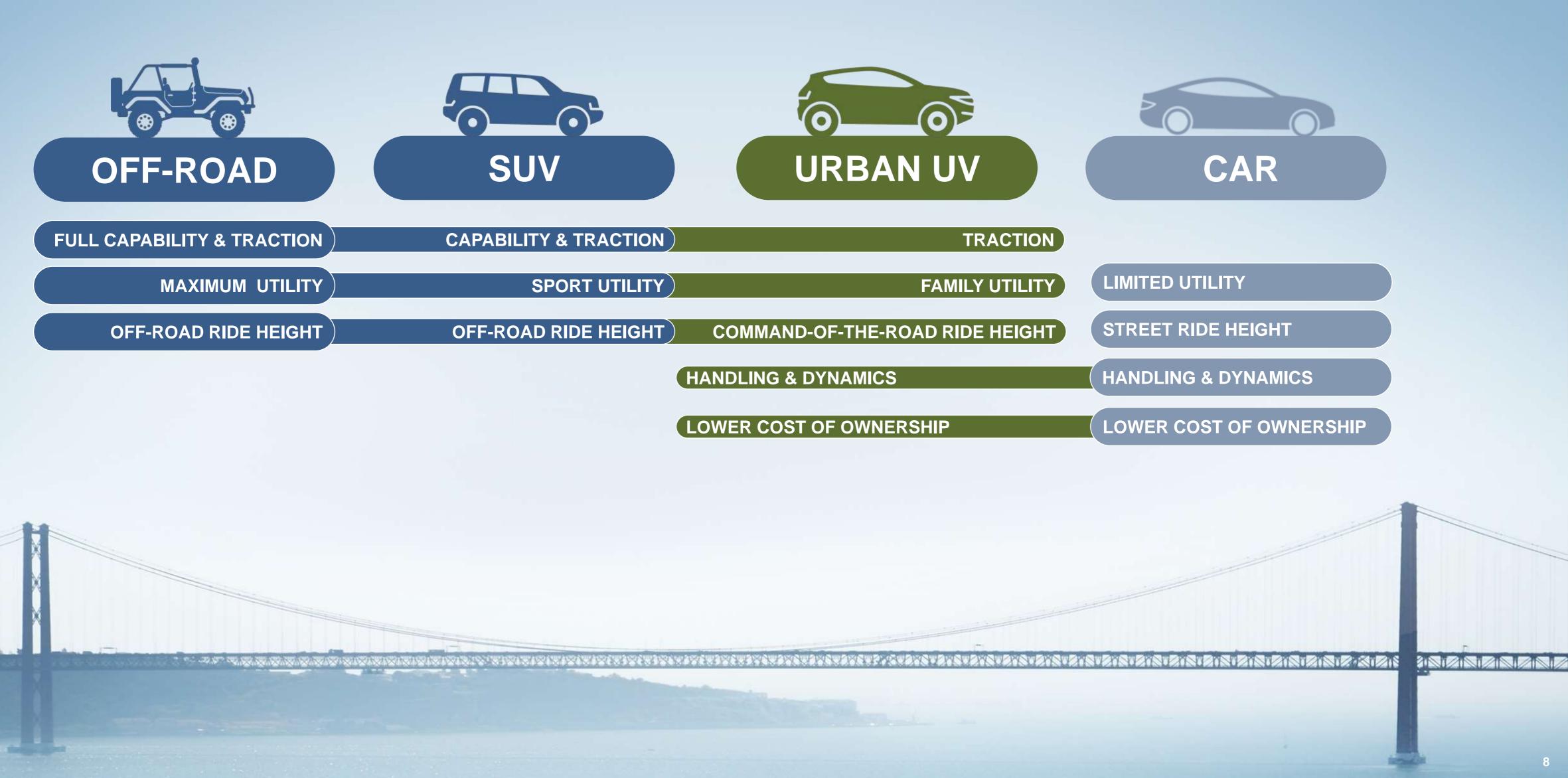
### Jeep PRODUCT COMPETITION WILL CONTINUE TO INTENSIFY IN ALL REGIONS

B	SY SEGMENT		E	Y REGION	
E/F UV	105 ~ 119	(+13%)	NAFTA	130 ~ 185	(+42%)
DUV	143 ~ 187	(+31%)		440 ~ 550	(+25%)
CUV	156 ~ 212	(+36%)	<b>EMEA</b>	200 ~ 285	(+43%)
A/B UV	121 ~ 147	(+21%)	<b>EATAM</b>	120 ~ 145	(+21%)

You need product, but it's not enough to win – Brand Matters

2018 - 2022 NUMBER OF COMPETITIVE PRODUCTS

#### Jeep **RISE OF THE URBAN UV** MARKET DYNAMICS CHANGING PRODUCT PRIORITIES





### Jeep **PRODUCT DNA**

#### THE ICONIC **BOOKEND WRANGLER**



### PRODUCT **ATTRIBUTES**

### STYLING

#### FUNCTIONALITY

CAPABILITY

EXTREME OFF-ROAD

- **1. CAPABILITY**
- 2. FUNCTIONALITY
- **3. DYNAMICS / FUEL ECONOMY**

PRODUCT PRIORITIES

BUT ALSO THE NEED TO ANCHOR ALL OF OUR MODELS TO OUR BRAND DNA

#### ALL OTHER JEEP PRODUCTS



#### "THE CURRENCY OF CAPABILITY"

#### TRACTION

Trail-Rated traction helps controlled forward motion in snow, ice, sand and mud.

#### ARTICULATION

When one or more wheels are elevated, the 4x4system helps the other wheel(s) maintain ground contact longer to move steadily ahead.

#### MANEUVERABILITY

Precision steering and optimized wheelbase allow for expert navigation at all times.

#### **GROUND CLEARANCE**

Optimal approach, departure and breakover angles to clear logs, rocks and uneven ground.

#### WATER FORDING

Additional electrical and body seals and a high air intake location, to traverse water up to 20-inches deep.

- **1. DYNAMICS / FUEL ECONOMY**
- **2. FUNCTIONALITY**
- **3. CAPABILITY**

(All models capable of being Trail Rated)

## ULTIMATE JEEP OFF-ROAD CAPABILITY IN EACH SEGMENT

### 7 STANDARDS REQUIRED FOR QUALIFICATION CARRIES THIS UNIQUE BADGE

CONSISTENTLY ACCEPTED AS THE EMBODIMENT OF JEEP OFF-ROAD CAPABILITY



8% MIX TRANSACTION PRICE +\$4.7K

TRAIL HAUK

"'Trailhawk' – the butchest, brashest and most off-roady Grand Cherokee ever." – Top Gear

"... proved that it could easily tackle whatever we threw at it – something that we wouldn't say about most of the Cherokee's rivals." - TORQUE REPORT.COM

"In its [Mid-size UV] segment, there aren't many - if any - that can touch its off-road chops while still remaining comfortable on pavement." - Motor Trend





## ULTIMATE JEEP ON-ROAD PERFORMANCE

QUICKEST SUV EVER

707 HP, 0-¼ mi: 11.6s

CONTINUES THE JEEP MESSAGE OF SEGMENT-LEADING CAPABILITY

LAUNCHED Q4 2017

2.5% MIX TRANSACTION PRICE +\$55K

Quickest SUV based on the WardsAuto SUV segmentation. Mix and TP based on US sales.

"The Trackhawk was designed and built to beat the best super SUVs in the world... Fair to say it's crushed that brief." – Top Gear

"The Trackhawk is fast as stink, can tow 7200 pounds, and seats a family in comfort." - Car and Driver

"With 707 horsepower on tap, it's hard not to keep coming back for more." - Road & Track





# ULTIMATE JEEP HIGH SPEED SAND-RUNNING CAPABILITY

LAUNCH OF SAND PERFORMANCE UNDERPINNED BY 8 DESERT-SPECIFIC ENGINEERING STANDARDS

DIRECTLY TARGET THIS LIFESTYLE SEGMENT AS WELL AS SUPPORT CLAIMS IN KEY MARKETS



10% MIX TRANSACTION PRICE +\$5-10K

LAUNCH Q1 2020



# Jeep. BRAND EVOLUTION

## **OFF-ROAD CAPABILITY**





#### ULTIMATE JEEP ROCK CRAWLING OFF-ROAD CAPABILITY

7 STANDARDS REQUIRED FOR QUALIFICATION, CARRIES THIS UNIQUE BADGE

#### ULTIMATE JEEP HIGH SPEED OFF-ROAD CAPABILITY

SAND PERFORMANCE UNDERPINNED BY 8 DESERT-SPECIFIC ENGINEERING STANDARDS

## **ON-ROAD CAPABILITY**





#### ULTIMATE JEEP ON-ROAD PERFORMANCE

CONTINUES THE JEEP BRAND MESSAGE OF SEGMENT LEADING CAPABILITY

#### ULTIMATE URBAN CAPABILITY

ALL WEATHER CAPABILITY, FUEL EFFICIENT, FULLY CONNECTED, STRESS FREE MOBILITY



### Jeep URBAN UV STAYING TRUE TO OUR DNA, CAPABILITY AT THE CORE

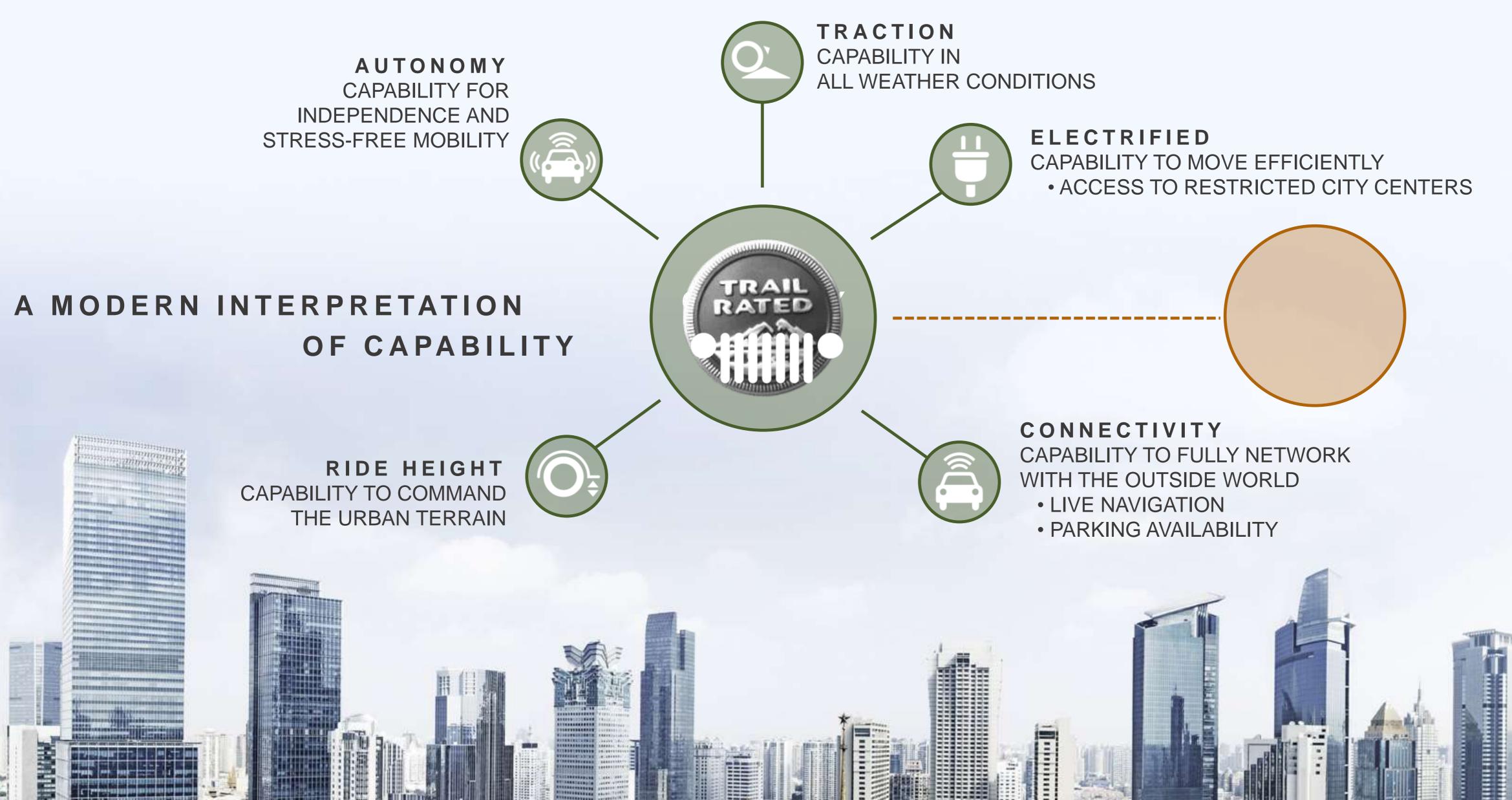
AUTONOMY **CAPABILITY FOR INDEPENDENCE AND** STRESS-FREE MOBILITY

# **A MODERN INTERPRETATION OF CAPABILITY**

TUNKK,

**RIDE HEIGHT** CAPABILITY TO COMMAND THE URBAN TERRAIN







# **Jeep ELECTRIFICATION** – VALUE BEYOND COMPLIANCE

# IMPROVE OFF-ROAD CAPABILITY

LET LE MA, and the last stat will be all

# ELECTRIFICATION OPTIONS AVAILABLE ACROSS EACH NAMEPLATE BY 2021

RES Jose THER

# INCREASE GLOBAL PRODUCT/BRAND EQUITY

# ENHANCE CORE VALUE OF JEEP BRAND





# Jeep

# **MOBILITY ECOSYSTEM**

# Introducing Jeep. Wave

FREEDOM			COMMUNITY		CARE	COMMERCE	
	BORROWING	15 SUBSCRIPTION	BADGE OF HONOR	ALL ACCESS	SOCIAL		
	Wranglers and 'Hawks' earn Jeep coins w/ purchase Use coins to borrow product Buy more coins as needed for ongoing access	Monthly fee gives access to FCA vehicles Good, Better, Best Tiers with options for insurance coverage, vehicle selection & concierge services	Engage road enthusiasts Showcase 'Hawk' capability Build brand and advocacy through experience sharing	Leverage group partnerships VIP tickets Meet & greet	Social networks Jeep clubs Trail caravans News and music streaming	24/7 concierge service Over-the-air software updates Security services (i.e. stolen vehicle tracking, emergency assistance)	Use-based insurance Fleet management In car payments for vehicle related purchas (movies, car parking, te
	PILOT 2019 NORTH EAST	LAUNCH 2019	58K ACTIVE USERS	PILOT FROM 2016 FULL ROLL OUT 2019	PILOT FROM 2017	PILOT FROM 2017	PILOT 2019





**APAC** 100% CONNECTED 2019 WAVE 2020





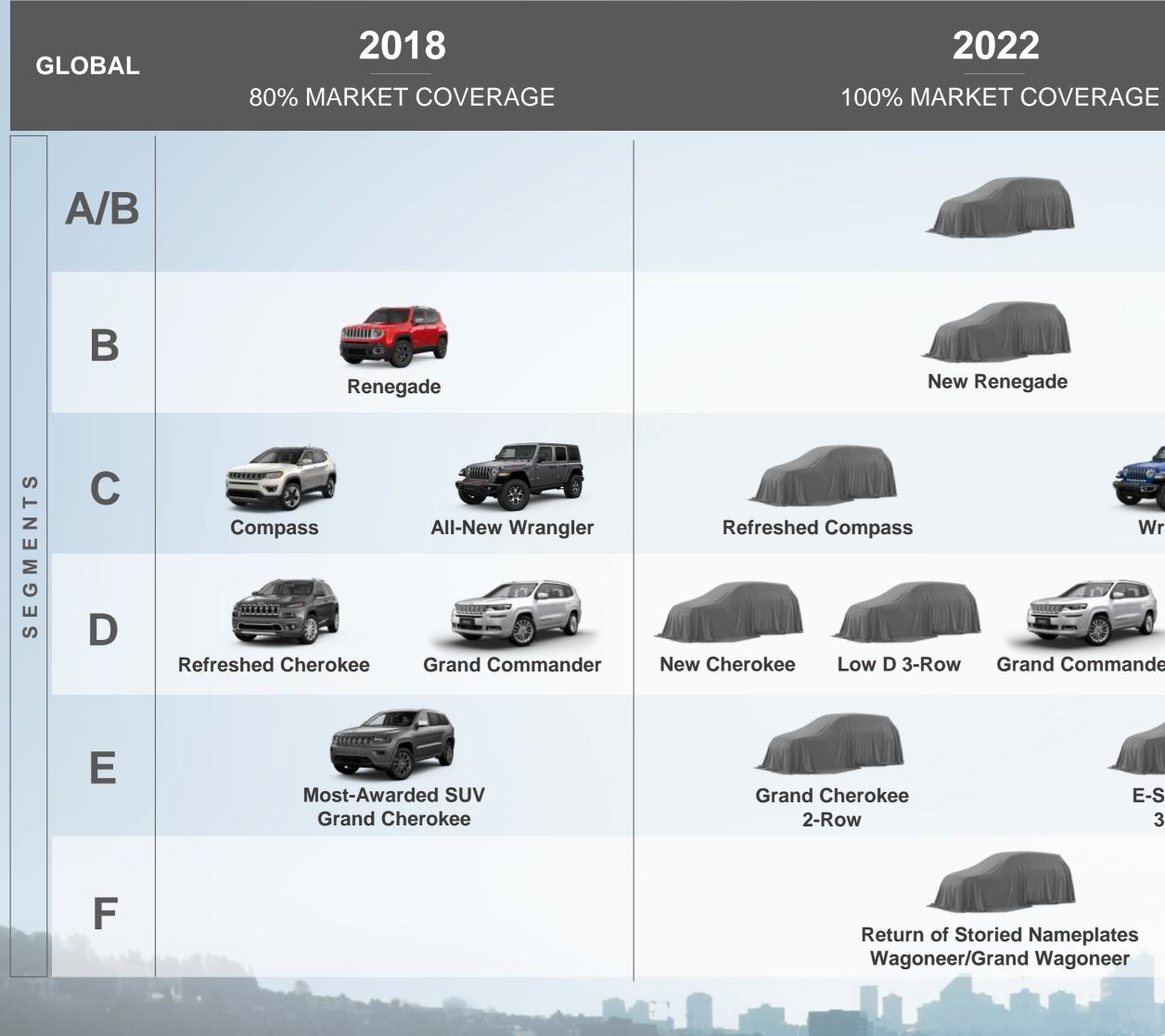
EMEA 50% CONNECTED 2019 COMMUNITY 2019 FREEDOM 2020



LATAM COMMUNITY 2019 50% CONNECTED 2020



# Jeep PRODUCT PLAN

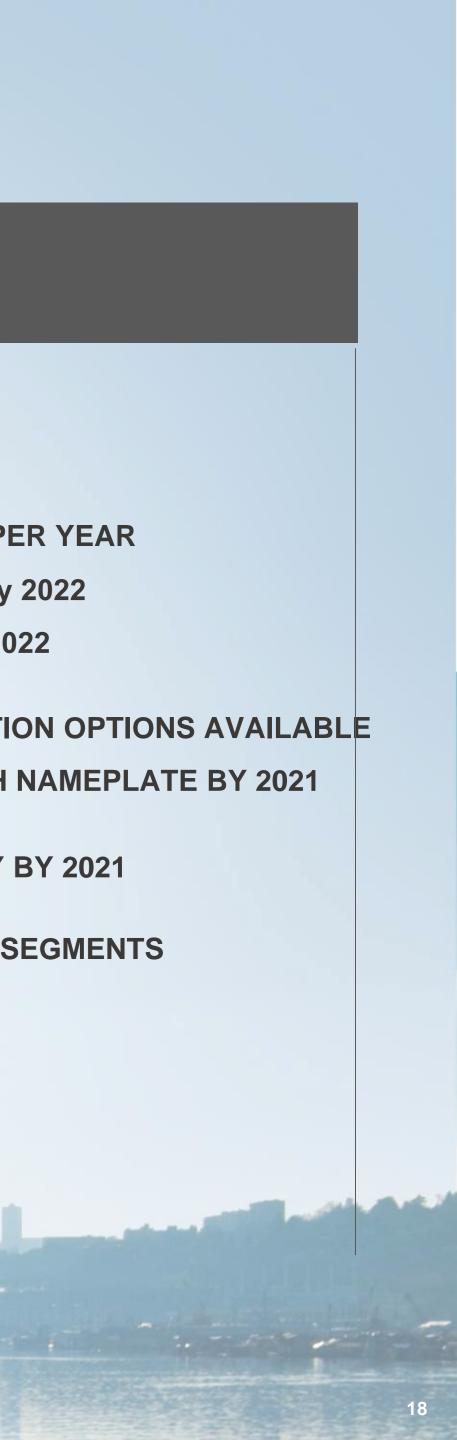


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#### ELECTRIFICATION AUTONOMY CONNECTIVITY

negade				2 LAUNCHES PER YEAR • 10 PHEVs by 2022 • 4 BEVs by 2022
Wrangler		۲		ELECTRIFICATION OPTION
Grand Commander Jeep Truck		۲		L3 AUTONOMY BY 2021 ENTER 3 NEW SEGMENTS
E-Segment 3-Row	٢			
ed Nameplates and Wagoneer				
				and the second s

PHEV BEV Autonomy Connected

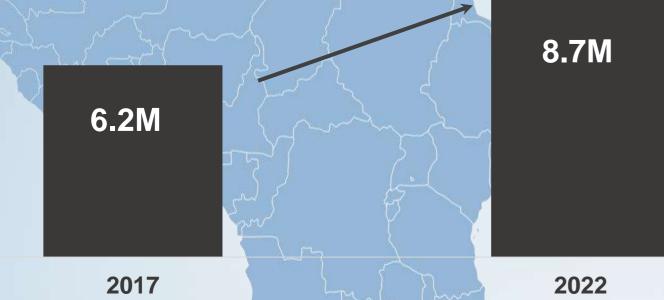




# MARKET DRIVER

**EMEA** 

# COMPLIANCE



**REGIONAL UV INDUSTRY IHS PROJECTION** 

Source: IHS Global Insight Connectivity including optional packages.



# DROP DIESEL

### **7 NEW/REFRESHED PRODUCTS**



8 PHEVS

**5 MHEVS** 



L3 AUTONOMY BY 2021

**100% CONNECTED** 

LOCALIZE 2 ADDITIONAL NAMEPLATES

**3.5X INCREASE IN CAPACITY FROM END 2017** 

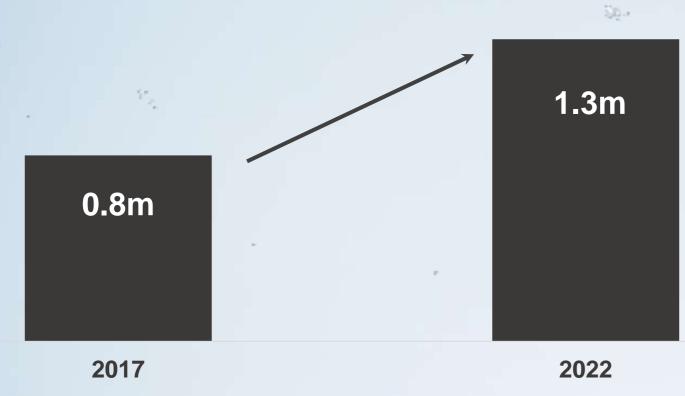


INCREASE DEALER NETWORK COVERAGE



# **MARKET DRIVERS**

# CONTINUED MARKET RECOVERY EXPANSION OF INOVAR AUTO



**REGIONAL UV INDUSTRY IHS PROJECTION** 

### **7 NEW/REFRESHED PRODUCTS**





LOCALIZE 1 ADDITIONAL NAMEPLATE

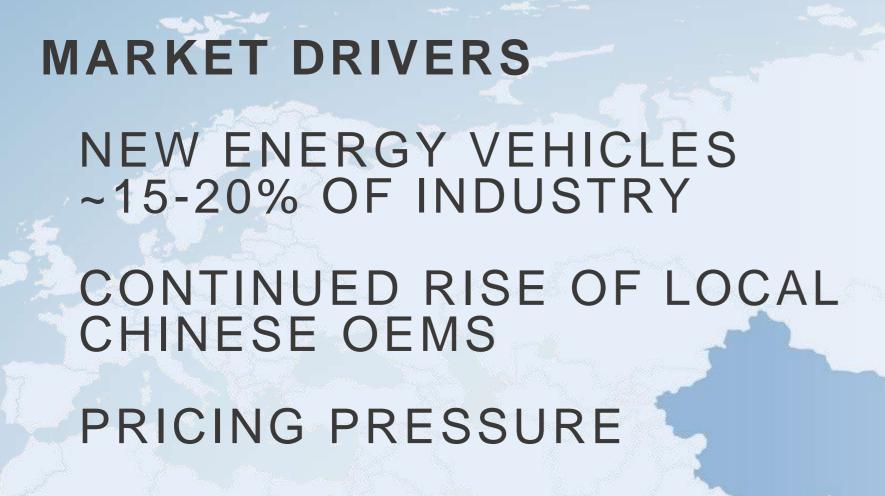
EXPAND CAPACITY ~ +150K FROM END 2017

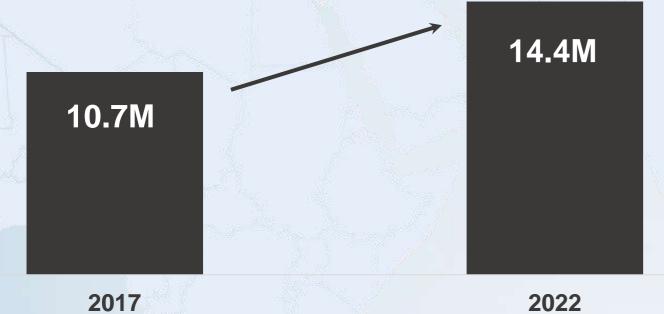


200

INCREASE DEALER NETWORK COVERAGE

# Jeep CHINA





**REGIONAL UV INDUSTRY IHS PROJECTION** 

# **#1 UV MARKET IN THE WORLD**

Jeep	<b>EXPAND REACH</b> - URBAN UV
	8 NEW/REFRESHED PRODUCTS 2 CHINA SPECIFIC VEHICLES
	4 PHEVS 4 BEVS
	100% CONNECTED L3 AUTONOMY
	LOCALIZE 1 ADDITIONAL NAMEPLATE



FROM A SUPPORT ROLE TO A LEAD ROLE IN REGION Ε

# Jeep INDIA

# MARKET DRIVERS MORE STRINGENT EMISSION/ SAFETY SUB 4M CONTINUES TO DOMINATE SUV GROWTH OUTPACES INDUSTRY



**REGIONAL UV INDUSTRY IHS PROJECTION** 



# EXPAND PORTFOLIO – LAUNCH SUB 4M UV – ADD 3-ROW MID-SIZE UV

### **EXPORT HUB**

~1.5X INCREASE IN PLANT CAPACITY FROM END 2017



### DOUBLE DEALER POINTS OF SALE

### **EXPAND SERVICE CENTERS**



## **MARKET DRIVERS**

# EMISSIONS STANDARDS FINALIZED

# CLARITY ON AUTONOMY

# NEW MOBILITY MODELS



2017

2022

#### **REGIONAL UV INDUSTRY IHS PROJECTION**



# ENTER HIGH MARGIN SEGMENTS GRAND WAGONEER RETURNS

8 PHEVS

**100% CONNECTIVITY** 



L3 AUTONOMY

EXPAND JEEP WAVE



ADD MOBILITY SERVICES



INCREASE MANUFACTURING CAPACITY +500K FROM END 2017

# Jeep Volume and Share Outlook 2018 - 2022

2009 ~1 in 23 <sup>2018</sup> ~1 in 17

2022 ~1 in 12

# FUTURE VISION ~1 in 5

